

Lesson Study "Moving forward toward a community of learners" **Our Journey at Hillgrove**

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We will be sharing

- •Why Lesson Study
- •The Hillgrove's journey
 - Implementing a whole school approach as we moved towards a community of learners
 - Our challenges and the changes we made along the way
- Moving forward



School History

- Established to meet educational needs of children from Bukit Gombak, Bukit Batok
- Presently located along Bukit Batok Street 52 on 2nd February 2002.
- In 2013 1,175 pupils in 32 classes.
 Mean PSLE intake 207.2 –express
 & 175.5 -normal & >85% in HDB
- Low T-score & Low SES
 → low student engagement



2007

Embarked on our search for ways to increase student engagement



2008: Infant Phase Piloting Lesson Study

2 Departments met in Lesson Study (LS) groups during school hours



2009: Infant Phase Whole-school approach

Introduction of LS as a school-wide PD platform





Whole-school approach

- Proposed to SMC & communicated to staff
- Lesson Study training by Principal
- Teachers meet according to subject area on Tues mornings (HODs to negotiate deployment based on staff/subject needs)
- Partnering with NIE's Centre for Teaching and Learning (CTL) for research knowledge and training



Lesson Study Philosophy: Lesson Study for Learning Community (LSLC)

 Lesson Study for Learning Community (LSLC) – Improving teaching practices and building a learning community through Lesson Study will transform student learning and school culture.

LSLC term from Prof Manabu Sato, Tokyo University



Lesson Study Key Goals

- Creates collegial culture of deep, reflective and continuous professional learning
- Provides support for introduction of new subject syllabus, pedagogical approaches & assessment methods
- Gives opportunities for new teachers to learn from experienced teachers
- To assure meaningful & quality learning opportunity for every single child
- Allows accumulation of T&L resources



Lesson Study Model

ST1: Academic Excellence ST2: Holistic Development

SEL Trg by CD dept to enhance classroom interaction

Lesson Study Process **Dept-Specific Pedagogy Trg** by Dept Leaders, NIE

School-Wide Pedagogy Trg by Trg & Devt Comm (2009 – 2010), CIL Comm (2011 -)

ST3: Building Staff Capacity

Key Phases of Lesson

Study

Identify learning goals

Plan lesson

Conduct, observe

Review, refine

Conduct, observe

Review, refine further

Pedagogy, Experience of Learning, Tone of Environment, Assessment, Learning Content (PETALS)



Lesson Study Direction & Focus

Academic Ex & Holistic Devt: **Improving Student Outcomes**

Tight

Use of Lesson Study

3 BIG Ideas

- 1. Ensuring that students learn
- 2. Building a culture of collaboration
- 3. Focusing on student outcomes

4 Critical Questions

- 1. What do we want our students to learn?
- 2. How will we know they are learning?
- 3. How will we respond when they don't
 - learn?

Adapted from DuFour Model, shared by DTD in 2010

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- Focus of LS groups curriculum, 4. How will we respond when they do
- Decided and owned by HODs, • STs and trs for subject areas

2010-2011: Crawling Phase

Introduction of frameworks and structures to support lesson study in HGV



Support Structures and frameworks

- Lesson Study Targets & Focus
 - At least one research lesson per CDS group, strengthening design of T-L resources within subjects
- Open & Trusting Culture for Learning
 - 'De-privatisation' of the classroom. For example, "Open Classroom" where others invited to observe
 - Read@Hillgrove staff sharing reading w colleagues
- Creation of Lesson Study Guide
 - Planning a research lesson
 - Development of observation checklist, LS report
- Facilitator Training offered to PLC sch
 - Training of CDS facilitators in LS facilitation

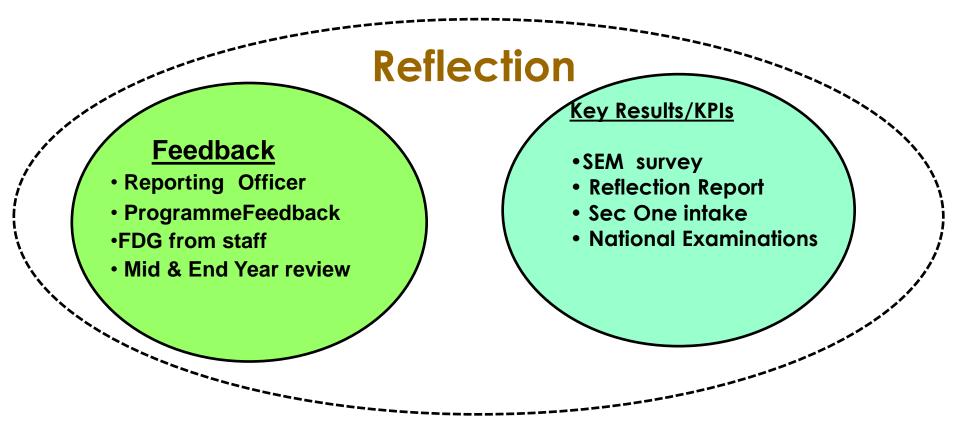
2011: Crawling Phase

Review of lesson study and impact on T & L practices





Evaluation of Effectiveness of Teacher Training & Development



2012: Toddler Phase

Refined LS processes; Learning from others Professional sharing



Key Phases in Our Journey: 'Toddler' Phase, 2012-

- Manage Teacher Workload
 - Monitor no of periods & lesson preparation and explore reductions without compromising T&L
- Reduced Administrative Chores
 - Reduced staff training at dept & school level focus on implementing prior learning
 - Reduced involvement in committees (1 for most trs)
 - Reduced involvement in school events (1 each)
 - Biometric attendance taking system remove weekly updating on Sch Cockpit
 - Better timetabling & calendaring
 - School meetings on Wed SCT, dept, level, school & event committees
 - Better organisation of school calendar to avoid clashes



Key Phases in Our Journey: 'Toddler' Phase, 2012-

- More Time for Lesson Delivery & Observation
 - 'Lesson Study is not French cuisine, it is hawker fare'
 - More time devoted to lesson delivery, observation, reflection, feedback and modification; less time spent on joint lesson planning & creation
 - Each teacher observed once this year, with 1 ICT/CoL lesson
 - School Leaders and department leaders to role model

Initiating Review/Rethink of T&L Practices

- Use of U-shape, cluster, circle for arranging students
- Every class is to implement either of this or a combination for 1 term before a review



Key Phases in Our Journey: 'Toddler' Phase, 2012-Greater collaboration between depts

- Cross Disciplinary LS Groups

 focus on student mgt,
 pedagogy & assessment rather
 than on subject content
 - CME Motivation of students through study skills
 - Sec 1 ICT Strategies for ICT-enabled T-L
 - Sec 3N(A) Lower Ability
 Learners Motivation of
 students through
 collaborative learning and
 seating arrangement



S3NA - Original U-Shaped Seating Arrangement



S3NA - New Collaborative Seating Arrangement



S 3N(A) Lower Ability Learners

- Cross disciplinary group Math, Humans, EL, Chem, Art
- FGD with subject teachers to examine challenges to student learning for problem identification.
- Strategies to optimise student attention and learning:
 - Examined use of physical space
 - Use of collaborative learning and ICT
- Assessed student outcomes:
 - Lesson Study observation qualitative
 - Learning task at end of lesson
 - Verbal feedback from students

Support Structures and frameworks

- White-space for PD
- Development of observation checklist
- Provision of templates
 - Report writing
 - Planning a research lesson
- Purchasing of tools
 - Digital video cameras, hard drives, etc..
- Creation of Facilities
 - Lesson Study Recording Room
 - Discussion areas with LCD TV



Provision of Resources

- Purchasing of tools
 - Digital video cameras, hard drives, etc..
- Creation of Facilities
 - Discussion areas with LCD TV
 - LS Recording Room

Lesson Study Recording Room From 2012, CCTV technology in selected rooms to enhance observation and discussion Auto cons Sup car real

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Lesson Study System

Monthly Teacher Learning Space (TLS) LS training – Observation & Reflection Whole-school Observation by all trs (selected lessons) Lesson Study Annual Lesson Study Seminar Lesson Study in LSLC Each tr is observed once a year Subject Grp or **Cross-Discipline** Each tr to teach 1 ICT/CoL lesson a year Lesson Study Each tr will observe 3-4 lessons a year Weekly Curriculum Development Space (CDS) Subject + 3 cross-disciplinary groups

From A/P Eisuke Saito, NIE CTL



Learning from others Yonamoto Elementary School, Japan

- Good practices observed and adopted:
- Restrict subject banding to enable teachers to have more time to engage in LS observation.
- •Seating arrangements for students discussed prior to observation.
- •Assignment of trs to each student group.

•Use Skillful Teacher competency pyramid to enable focused devt of teacher needs, and modify observation template accordingly.







Collaboration with Partners Lesson Study Community of Practice

- To foster professional collaboration among instructional & school leaders involved in LS
 - Partners sec schs Clementi Town, Broadrick, Dunearn and Bukit Batok
 - LS Leadership for SLs and SSDs share leadership perspectives on growing LS
 - LS Practitioner for instructional leaders and trs to learn through LS lesson observations and training





Learning of Science with ToonDoo



ICT-integrated Art lesson using Photoshop



Learning Fest 2012

- Platform for sharing teaching & learning innovations amongst HGV educators
- Focus: Lesson Study, Collaborative learning & ICT
- 21 concurrent sessions, 27 presenters
- 9 W2 cluster participants



Summary of Key Learning Programmes 2011-2013

Learning & Devt	ST1: Academic Excellence	ST2: Holistic Student Devt	ST3: Staff Capacity Building	ST4: Strategic Partnerships
2011	 Skillful teacher (Pedagogy/CL) Lesson Study Learning Mgt System Department Learning 	 Restorative Practices Circle Time Using Digital resources in CME 	 Differentiated Training (EOs & EAS) Fire Safety 	 NIE (Prof Saito) Mutsumi Junior High (Mr Takemori) British Council
2012	 Skillful teacher (Clarity, Attention, momentum) Lesson Study ICT Department Learning 	 Restorative Practices Circle Time Lesson Study in Study Skills 	•Collaborative Learning (CoL) at TLS	 NIE (Prof Saito) Japan trip on Lesson Study Lesson Study at cluster
2013	 Skillful teacher (Assessment) Self-directed Learning (SDL)/ICT CoL for subjects Department Learning Study Skills at TLS 	 Restorative Practices 	 AfL at TLS SDL/ICT at TLS CoL at dept Emergenetics 	 En-ELT Lesson Study project Lesson Study COP

Results /Outcomes





Staff Perception of Innovation & Learning

SEM Staff Survey	2010	2011	2012
My school permeates a culture that encourages and supports innovation and learning.	78.8%	71.5%	89.3%

SEM Staff Survey	2010	2011	2012
My school encourages me to give suggestions and implement solutions to work problems.	88.4%	92.1%	93.3%



Teacher Feedback about Lesson Study

(extracted from teacher reflection reports, 2012)

Teacher Outcomes

•More creative and confident in trying new and different types of pedagogy

- Levelling up of pedagogical skills and confidence from senior teachers
- •Opportunity to observe students' learning styles
- •Encouraged to be more reflective
- •Generation of a rich pool of resources

Student Outcomes

- •More motivated and engaged
- Interest in the subject area



Starting in 2013

- Master workload allocation
- Mass Observation Lesson (MOL)
- More evidence-based reports
 - to emphasise on effectiveness of RL
- Regular sharing within departments to support implementation of new pedagogical practices (AfL, Collaborative learning, SDL)
- Emphasis on management of resources
 - easy access to RL for further refinement.



Professional sharing Lesson Study Sharing/Observ with CTL, NIE

- 2012-2013 LS sharing with Management of Leadership in Schools (MLS) prog participants with A/P Eisuke Saito
- 2013 LS sharing with Senior Trs Prog (STP) participants with A/P Christine Lee
 - Sharing about school's LS journey
 - Lesson observation & feedback given to trs





HGV LS Mission: Building a Lesson Study Learning Community (LSLC)

	<u>W2 cluster</u> <u>schools</u>			
<u>W2 LS NG</u> members	Group discussions with DLS VP & ML, CL depts	<u>COP (LS)</u>	<u>NIE</u> Sharing LS	<u>AST</u>
Sharing LS journey & LS in Japan schools	Sharing LS journey with SMC of SVPS, BBSS	Collaboration amongst interested schools on LS	journey & LS in Japan schools to MLS participants	Designated HGV as the WZ Lesson Study
NIE Training workshops in Observation & Reflection skills	Conducting a hands- on workshop at KPS Sharing on LS/ICT at LearningFest@HGV	sharing (Broderick SS, Clementi Town SS, Bukit Batok SS)	Presentation at WALS Conference cum School visit 2012	Group for chemistry teachers
	<u>Other schools</u> Sharing LS journey with SMC of St Hilda's Pri			



Leading in Lesson Study (LS)

- 2012-2013 W2 Cluster LS Networking Group Facilitator
- 2012-2013 LS sharing with 5 schools
- 2012-2013 WZ Growth Centre for Chemistry LS
- May 2012 LS practices at Yonamoto Elem School, Japan
- Nov 2012 WALS Conference host school & presenter
- 2013 LS Community of Practice (COP) Clementi Town, Broadrick, Dunearn and Bukit Batok Sec
- 2012-2013 LS sharing w MLS AP Eisuke Saito
- 2013 LS sharing w Senior Trs (STP) AP Christine Lee
- 2013 LS sharing with Hayes School, UK





- 1. Clear, regular communication of philosophy include staff feedback to fine-tune process
- 2. Adapt according to staff profile incremental implementation & school support key
- 3. Trusting professional learning environment
- 4. Develop skills and abilities needed to ask right questions to conduct the research lesson
- 5. Sufficient time to prepare research lesson



Thank You

Q & A